Presented<br>Tom Shay

Your profit-and-loss statement says there is a healthy profit for the current accounting period. You look at the checking account, and the balance at the end of the same accounting period looks rather anemic.

So, where is it? The "missing" cash is sitting in

1. Higher $\qquad$
2. More $\qquad$
3. Increased $\qquad$
4. Lower $\qquad$

## Profit-and-Loss (Income) Statement



So, that's where the money goes! Page 3 of 8
P.O. Box 128

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# Profit-and-Loss Statement / Income Statement 

Created monthly?

Definitely annually

Purely historical

Cost of goods sold - for businesses that

Cost of doing business - for businesses that $\qquad$

Cost of doing business = $\qquad$ inventory
$+$ $\qquad$ purchased
$\qquad$ inventory

Gross margin is
Gross profit is
The calculation is:

# Gross margin or gross markup? 

Gross margin - The<br>$\qquad$ is a \% of the

Gross markup - The $\qquad$ is a \% of the

Cost \$2.00
Selling price $\$ 4.00$

Margin is $\qquad$ \%

Markup is $\qquad$ \%

Initial gross margin vs. maintained gross margin -


So, that's where the money goes! Page 6 of 8
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## Balance sheet

$\qquad$ $=$ $\qquad$ $+$ $\qquad$

The most important component is $\qquad$

Profit-and-loss statement/Income statement written as a $\qquad$ becomes a $\qquad$ .

What you need to create a budget:

## Existing business

$\qquad$
$\qquad$
New business $\qquad$

## Budgeting Income -

Budgeting Gross margin -

Budgeting "open to buy" -

## Budgeting expenses -

## Budgeting net profit -

The big question -

Will there be enough $\qquad$ ?

Creating a chart
$\qquad$

- $\qquad$ purchases
- equipment $\qquad$
- increase in $\qquad$
$=\square$ cash on hand $\qquad$ of month


## Free audio "open to buy" and cashflow management on our website

